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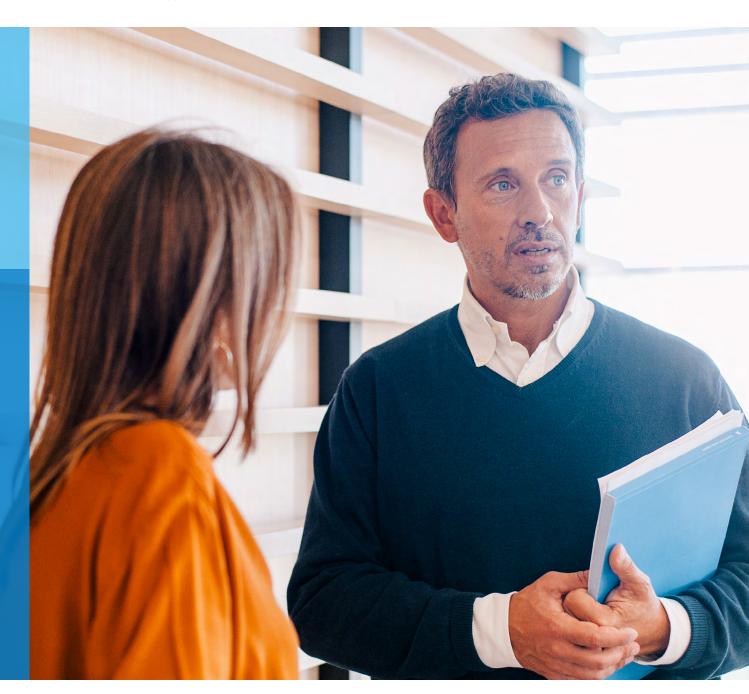
Mission

To contribute to the financial wellbeing of our customers and the progress of society as a whole

External assurance

The indicators were compiled on the basis of inhouse calculations using internal data alongside that from external databases and reports, which are mentioned when this is deemed relevant.

included in this publication have been obtained from the "Statement of Non-Financial Information" section of the 2021 CaixaBank Group Consolidated Management Report. This section has been verified by an external expert, PwC, within the scope and terms set out in their corresponding independent Assurance Report. The economic and financial information was retrieved from the CaixaBank Group's audited 2021 financial statements. Both documents are available at: www.CaixaBank.com.











CaixaBank at a glance





Founding member of the Net Zero Banking Alliance for Net Zero Emissions by 2050. promoted by the United Nations (UNEP FI)



VidaCaixa, first Spanish insurance company to join the Net Zero Asset Owner Alliance, embracing the commitment to move towards a net zero CO₂ investment portfolio by 2050



100 % offsetting of calculated CO₂ emissions



\$\Sigma \Circle 3,582 M in green bonds issued since 2020



1,435,861t CO, /year emissions avoided financed by CaixaBank





REFINITIV

Inclusion on its League Table as:

16th Bank in the world – Global Top Tier Green & ESG

6th EMEA Bank – EMEA Top Tier Green & ESG Loans

Bloomberg

Inclusion on its League Table as:

13th Bank in the world - Top Tier Green Use of Proceeds



Included on the A List **Only Spanish bank** to earn the highest "A" rating

>> SOCIAL





CaixaBank has signed the Collective Commitment to Financial Health and Inclusion to promote better financial health and inclusion within society











92% of citizens have a branch or agent in their town or city (Spain)





Outstanding achievement in treasury operations during the COVID-19 pandemic in Western Europe - 2021

Leader in social bonds in Western Europe - 2021

>> GOVERNANCE





















Dow Jones Sustainability Indices



Highest rating in sustainable investment by the United Nations (A+) in Governance and Strategy

Certification in Sustainable Finance under ESG (Environmental, Social and Governance) criteria by AENOR

9th bank on the Dow Jones Sustainability World Index









>> SUSTAINABLE DEVELOPMENT GOALS COVERED IN THIS CHAPTER AND CAIXABANK'S CONTRIBUTION:



No poverty

- · Microfinance and jobs created
- "la Caixa" Banking Foundation's Incorpora Programme



Decent work and economic growth

- Professional development of CaixaBank Group employees
- Direct and indirect contribution to Spanish and Portuguese GDP
- Jobs created indirectly through purchasing from suppliers



Reduced inequalities

- · Microfinance activities MicroBank
- "la Caixa" Banking Foundation's Incorpora Programme









Contribution to the economy







17% gross value added



6.8% gross value added of BPI in relation to the financial and insurance sector

Taxes paid and collected from third parties



€396м Contribution to the Deposit Guarantee Fund

€181м contributed to the Single Resolution Fund

extraordinary contribution to the banking sector (Portugal)

in equity through monetisable DTAs



















Committed to employment







>> BANCO BPI 99.8% PERMANENT CONTRACTS



MicroBank

17,007 jobs created by supporting entrepreneurs through MicroBank

6,672 new **businesses** started up with the support of microcredits

Incorpora

CaixaBank actively disseminates the Incorpora labour market inclusion programme of the "la Caixa" Banking Foundation, from its branch network and at meetings with corporate customers.

480 jobs filled











>> SUSTAINABLE DEVELOPMENT GOALS COVERED IN THIS CHAPTER AND CAIXABANK'S CONTRIBUTION:



No poverty

- Proximity through the branch network
- AgroBank



Gender equality

AgroBank Diversity Programme



Decent work and economic growth

- · Financing for companies, the self-employed, businesses and entrepreneurs
- Market shares and business model
- National, international and specialised branch network



Industry, innovation and infrastructure

- DayOne
- Real Estate & Homes
- · Hotels & Tourism



Reduced inequalities

AgroBank



Sustainable cities and communities

- Proximity through the branch network
- National and international commercial network
- Real Estate & Homes
- Hotels & Tourism



Branch network

>> NETWORK - SPAIN



- **4,615** Retail

208 Business Banking

127 Private Banking

·ģ;

15 Institucional Banking

Corporate Banking

>> NETWORK - PORTUGAL



297 Retail

Business Banking

22 Premier/Private >>> 92 % of citizens have a branch in their town or

city (Spain)

- >> 99 % of Spanish towns and cities of >5,000 inhabitants with a CaixaBank presence
- >> 2,234 Spanish towns and cities where CaixaBank is present
- >> 420 Spanish towns and cities where CaixaBank is the only bank
- >> 63 % of Portuguese towns and cities of > 5,000 inhabitants with BPI presence





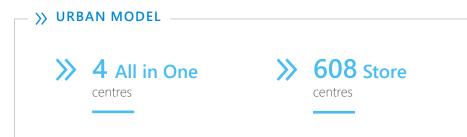






>> NUMBER OF BRANCHES BY AUT. COM.

















ATMs

The roll-out of a **new ATM technology** platform, ATMNow, designed to completely transform the user experience and incorporate new services and functionalities, is under way



>> 1,418 ATMs in Portugal



>> INTERNATIONAL PRESENCE



18 representative offices

Milan, Beijing, Shanghai, Hong Kong, Singapore, New Delhi, Sydney, Dubai, Istanbul, Cairo, Algiers, Johannesburg, Toronto, New York, Bogotá, Lima, São Paulo, Santiago de Chile.







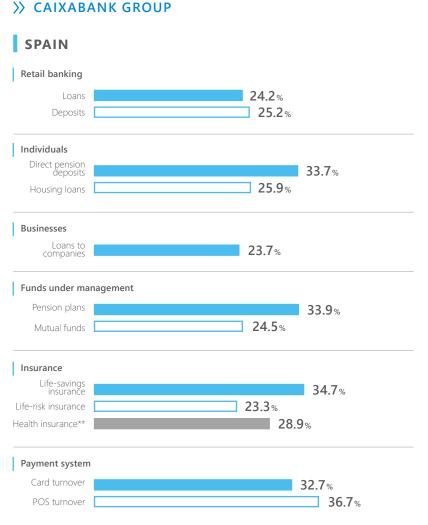


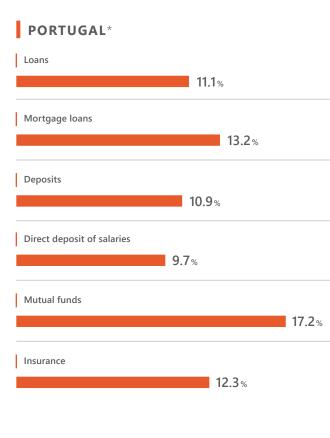


Market shares

Spain's No. 1 bank with a strong position in Portugal















Business model





CaixaBank is the only **Spanish bank** with six business areas certified by Aenor

CIB*

Private

Banking

Premier

Banking

inTouch

0,5

& Inter-

national

Banking

Company

Businesses and

Entrepreneurs

Banking

>> RETAIL BANKING

INDIVIDUAL BANKING



Individual customers with a position of up to €60.000.

Agreement with a new strategic partner, EDP, to allow customers to access solar power technology.

Hard indicators

- >> 12.2 M loyal customers
- >> 84.9 experience index (scale of 0-100)
- >> 9 M omni-channel customers (branch, ATM and digital)
- >> 88.3% customers with an assigned manager

PREMIER BANKING



Private customers with a position of between €60,000 and €500,000

Launch of the Gama SI mutual funds, with impact objectives linked to the SDGs.

Hard indicators

- >> 86.9 experience index (scale of 0-100)
- >> 3,900 specialised managers**
- >> 28 Store Premier centres

BUSINESSES AND ENTREPRENEURS



Self-employed customers, professionals, businesses and micro-businesses with a turnover of up to €2 M

Creation of a new range of products and services: Food&Drinks, Pharma, FeelGood and DayOne.

Hard indicators

- *≫* 83.9 experience index (scale of
- » 44.3_% penetration among self-employed workers***
- business managers
- ≫ 32.3 % market share among stores with turnover <€1M
- >> 44.4% penetration among micro-enterprises*** for businesses
- >> 83 Store centres >> 506 microenterprise managers

SPECIALISED CENTRES

500

Individuals (assets under management, million euros)

Individual Banking +



RETAIL **BANKING**

0.06

Business activity (turnover range, million euros)

^{***} As at November 2021

>> SPECIALISED CENTRES

PRIVATE BANKING



Individual customers with a position of more than €500,000

The Social Value Project provides solutions in the areas of Philanthropy and Socially Responsible Investment (SRI).

Launch of the Gama SI mutual funds, with impact objectives linked to the SDGs.

Hard indicators

- >> 88.4 experience index (scale of 0-100)
- >> 95% of customers advised
- >> €114,619 M in funds and securities under management
- >> €22.958_{M in} discretionary portfolio management
- >> 47.712 fund purchases through Ocean
- >> €16.874_M in Wealth balances in Spain



CIB & INTERNATIONAL BANKING





Corporate customers with a turnover of more than €500 M, financial sponsors, institutions and international customers

Development of a methodology based on the Cambridge Institute for Sustainability Leadership and UNEP FI Guidelines, to offer an ESG advisory service for corporate and institutional clients.

Hard indicators

- >> €81.033 M in investment
- >> 1,660 agreements with correspondent banks
- » €3.993_M investment in renewable energy projects*
- » €10,986 м in sustainable finance*



BUSINESS BANKING



Business customers with between €2 and €500 M in turnover

Creation of a portal and a search engine for customers and non-customers in rela-

Hard indicators

- >> 87.4 experience
- **>> €55,678**_M investment
- >> 23.7% market share in lending to companies*
- >> 28.9% factoring and reverse factoring* #1 LEADERS
- » 31.5_% | 39.2_% received issued share of international quarantees* #1 LEADERS



Specialised service in the **tourism and** hotel market

>> €2,525 M in new lending to the sector



Brand that enhances specialisation in the real estate development sector

tion to NextGenerationEU funds.









>> SPECIALISED VALUE PROPOSITION

AgroBank

Customers belonging to the agri-food sector, covering all links in the value chain: production, transformation and sales.

Extension of the collaboration agreement with the Ministry of Agriculture, Fisheries and Food to jointly promote the sector over the coming years.

Adherence to the National Rural Network of the Ministry of Agriculture, Fisheries and Food to support rural municipalities and promote rural development while avoiding financial exclusion.

Alliance with the European Innovation Council (EIC) to accelerate the digitalisation of the agricultural sector by implementing innovation solutions in Spain for the best European start-ups.

AgroBank Diversity Programme for diversity and to promote the role of women in rural areas:

- 1. Specific agreements with AFAMMER and FADEMUR.
- 2. Training for women's access to the governing bodies of agri-food cooperatives.





- .175 branches specialised in the agri-food sector
- in new financing to customers in the segment
- branches in towns with fewer than 10,000 inhabitants



- Development, alongside CaixaBank Dualiza, of actions with the aim of uniting training and agriculture and preparing future professionals in the sector through vocational training.
- Third study of the agri-food sector, by CaixaBank Research.

***** dayone

New concept of financial services exclusively created to accompany global start-ups and scale-ups operating in Spain and promising high growth potential.



Supporting the development of young innovative companies with strong growth potential.

15TH EDITION (2021)



763 participating companies from Spain and Portugal



€0.8 M in awards in cash, international training and visibility











>> SUSTAINABLE DEVELOPMENT GOALS COVERED IN THIS CHAPTER AND CAIXABANK'S CONTRIBUTION:



No poverty

- CaixaBank Volunteering
- Financial Culture Plan
- Support for the community
- Active housing policy



Health and well-being

 Collaboration with GAVI Alliance through the "la Caixa" Banking Foundation



Quality education

- Financial Culture Plan
- Workforce training
- Aula Programme



Gender equality

- Wengage Programme
- Adherence to the United Nations Women's **Empowerment Principles**
- Sponsorship of women's sports



Decent work and economic growth

- Professional development of CaixaBank Group
- Jobs created through purchasing from suppliers
- Recruitment from special employment centres



Partnerships for the goals

- Strategic alliance with the "la Caixa" Banking Foundation
- CaixaBank Volunteering
- Adherence to the United Nations Women's **Empowerment Principles**
- Caixabank Chair on Sustainability and Social Impact at IESE Business School









Customers

>> LEADER IN RETAIL BANKING



20.7 M CaixaBank Group customers

- ≫ 18.9 м customers at CaixaBank
- **>> 43%** #1 penetration among retail customers
- ≫ 1.8 м **BPI** customers
- **>>>** 32% Main bank for retail customers

>> CUSTOMER EXPERIENCE

>> 54.2% Net Promoter Score* **>> 86.3** Experience Index** >> 34.9% loyal customers**

- **>> 91.4 BPI Individuals** Experience Index
- >> 10,034,005 users contacted



** IEX Experience Index (scale of 0-100).







>> COMPLAINTS MANAGEMENT



32% Lending transactions



26% Borrowing transactions



20% Cards and POS



9 % Other services



5 % Collection and payment services



4% Insurance and pension funds



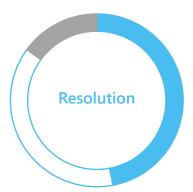
3% Channel



1% Investment services

>> COMPLAINTS RECEIVED

Complaints received	2021	2020
Customer Service - CaixaBank	239,34	7 209,048
Claims and complaints filed with the supervisors' claims services	3,720	2,639
Bank of Spain	3,363	2,288
Spanish Securities Market Regulator	183	172
General Directorate for Insurance and Pension Plans	174	179





47% In favour of the claimant



38% in favour of the Bank



15 % Other (rejected / unresolved)





35 % < 10 days



45% 10-30 days



20% > 30 days











Shareholders and investors

>> BREAKDOWN OF SHARE CAPITAL

53.7% Free float for management purposes*

30.0% "la Caixa" Banking Foundation**

16.1% FROB***

0.1% Shares held in treasury and in the hands of **Board members**



- **57.7**% International institutional investors
- 12.6% National institutional investors
- 28% Non-controlling interests
 - 1.7% **Employees**

>> MARKET CAP AND REMUNERATION

- **≫ €19,441** M in stock market capitalisation****
- **>>** €0.1463 /share dividend in 2021****
- 50% cash pay-out dividend in 2021*****



^{****} Excludes treasury shares. The market capitalisation figure is as at 31 December 2021.





>> RETAIL INVESTORS

INFORMATION

- >> +230,000 shareholders informed monthly via the Shareholder Newsletter
- >> 2,891 shareholders connected during the 7 virtual corporate meetings



Rankia Award for the Best Shareholder Service 2020 thanks to its Shareholder Space and financial outreach work.

SHAREHOLDER ADVISORY COMMITTEE

Pioneering initiative in Spain.

>> 12 members

Aula

- >> 12 Aula podcasts on financial training, with 6,723 reproductions
- >> 6 Aula Talks videos with 7,070 views
- >> 11 webinars for shareholders with 7,323 in attendance
- >>> Publication of the Operation Merger comic

>> INSTITUTIONAL INVESTORS AND ANALYSTS

INSTITUTIONAL INVESTORS

- >> 82% of the institutional free float is in the hands of foreign investors
- >> 406 meetings with investors at roadshows and conferences

Institutional Investor Awards

Financial analysts voted CaixaBank's management team,

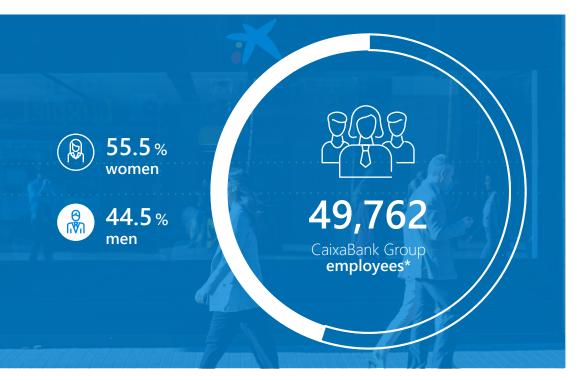
as well as its investor relations team, as the best in European banking in 2021

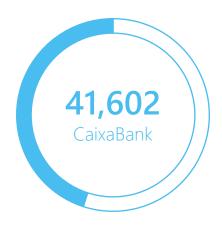
ANALYSTS

- 32 analysts follow the CaixaBank share and receive personal attention
- >> 344 analyst reports on CaixaBank published, including sector reports

Employees

>> WORKFORCE









56.0% women



44.0 % men





42.9 % men



99.9% of executive positions

filled internally at CaixaBank

100% of CaixaBank Group workforce adhered to a collective agreement

588 employees with disabilities at

CaixaBank Group

41.3 % women holding management positions at CaixaBank**

40.0% **female** Board members

1.05% pay gap at the CaixaBank Group***





>> TRAINING

More than €12 M invested in training

QUALIFIED TEAM

- 3,943,021 training hours
- 98.2% online training
- **81,8** hours of training per employee
- 32,088 CaixaBank employees certified in MiFID II*
- 30,664 CaixaBank professionals certified in the Mortgage Law
- >> 27,854 CaixaBank employees have completed ESG** training

Training for the integration of employees from Bankia:



3 phases



8 itineraries



training hours

Training in **sustainable investment** for employees from the Private Banking segment:



+1.000 people with certified training



25 hours of training carried out jointly with the BSM UPF



Eligible for certification/ qualification

>> REMUNERATION



98.8%

CaixaBank employees with variable remuneration



€2,790 M

in wages and salaries

Healthy Company

Project that reaffirms the Bank's commitment to the safety, health and well-being of the

MAIN COURSES CARRIED OUT IN THE REALM OF RESPONSIBLE PRACTICES

	Linked to remuneration
Crime Risk Prevention at CaixaBank	otin oti
Marketing of Insurance Products and Social Prevention Products	arphi
Anti-Money Laundering and Counter-Terrorist Financing	arphi
ESG (Environmental, Social and Governance)	arphi









Suppliers

>> VALUE CHAIN



>> SUPPLIERS

3,390 CaixaBank Group suppliers*

€2,979 M **billed** by CaixaBank Group suppliers**

>> 22.1 days average payment period

882 suppliers to have completed the approval process in 2021

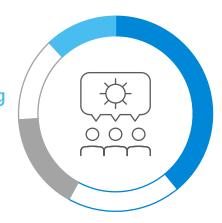
>>> 97% local suppliers in Spain

>>> €7.3 м in volume awarded to SEC***, one of the entities with the highest volume in Spain

>> PURCHASING **PROCESSES**

851 purchasing processes

€636м negotiated





39 %



19% Professional services



16% Marketing



14% **Facilities & Logistics**



12 % Construction

^{***} Special employment centers.









>> CERTIFICATIONS

>> 1,402 suppliers with certified environmental management systems or ISO 14001 certified

> No suppliers that may potentially have a significant negative social or environmental impact have been identified

OHSAS18001/ISO45000 certification and SA8000/BSCI/ **Responsible Business Alliance** certification and/or social audit. Since, new supplier certifications have been considered in the sustainability registrationapproval process.

Contracts with suppliers include a specific clause on human rights.

>> RESPONSIBLE ACTION

Procurement Principles

A balanced partnership framework between CaixaBank and its suppliers, fostering stable commercial relations that are coherent with the values of CaixaBank.

Supplier Code of Conduct

Core values and principles that CaixaBank suppliers must adhere to.

CaixaBank requires its suppliers to respect human and labour rights and encourages them to include them in their own value chain

30 audits carried out, including all categories of purchases* and corrective measures defined









Society

>> PROMOTING FINANCIAL CULTURE

Through initiatives aimed at different audiences, the Bank aims to improve people's financial literacy and help them make better decisions that will increase their well-being.







Online platform offering useful information and financial literacy initiatives.

Since 2018 CaixaBank has been part of the Funcas-Educa Financial Education Stimulus Programme, promoted by CECA and the Funcas Foundation. Its aim is to improve the level and quality of financial literacy within Spanish society.

mucho por hacer

Informative and awareness-raising content disseminated in the main digital media. It connects financial concepts such as savings, investment and insurance with the life stories of well-known people in our society.



408 M **impacts** in digital media



views of audiovisual content

Financial TIPS

Short videos aimed at young audiences through apps and social networks.

>> 8 videos posted



Aula

Training programme **on** economics and finance aimed at CaixaBank shareholders



>> 11 webinars for shareholders with 7,323 attendees



>> 6 Aula Talks-courses for shareholders with 7.070 views



Operation Merger comic

To find out what a corporate merger is about



elBullifoundation

Intensive face-to-face course on "Restaurant Management". Courses for customers from the hospitality sector in collaboration with elBullifoundation.



>> 2 courses



>> 110 attendees



36 training hours delivered

CaixaBankLab Campus

Management recipes with Ferran Adrià digital supplement to the intensive "Restaurant Management" course.







>> PROMOTING FINANCIAL CULTURE



Generating and extending **knowledge** through economic research and analysis.



826 articles published



conferences held



4,830 followers on Twitter @CABK Research



CaixaBanktalks

Talks on savings, protection and financial planning in different life situations.



 \gg 4,032 attendees



Research and dissemination of knowledge and trends in the fields of sustainability and social impact, aimed at the business sector. Topics addressed: circular economy, corporate ESG engagement, environmental taxonomy and green financial products.



notebooks published



webinars by experts broadcast



17,099 webinar views





Workshops on basic finance in face-to-face and digital format.



Young people

17,621 1,096 in attendance | workshops



Talks on financial literacy

181 2.137 in attendance | workshops



Adults at risk of social exclusion

5.069 441 in attendance | workshops



persons with intellectual disabilities

1.806 161 in attendance | workshops



With allies

ALLIANCE WITH "LA CAIXA" BANKING FOUNDATION

Social activities with "la Caixa" Banking Foundation



\gg 7,607 initiatives

aimed at local charity organisation projects:



- 2,775 Illness and disability
- 2,339 Interculturality and social exclusion
- \$\frac{1}{6}\$, 1,227 Poverty
- 731 The elderly
- Job market integration and other
- \gg 6,427 entities

#NoHomeWithoutFood

In collaboration with the Food Bank and "la Caixa" Banking Foundation.

- ★
 ★
 ★

 ★

 ★

 ★
- **>>>** €1.3 M in donations raised
- A further €1 M provided by "la Caixa" Banking Foundation

School kits

In partnership with the CaixaProinfancia programme of "la Caixa" Banking Foundation

>> Delivery of 126,512 school kits to socially vulnerable children

ALLIANCES WITH LOCAL FOUNDATIONS

- **>> €3.2 M invested** in social and environmental calls for grants
- >> 11 local foundations























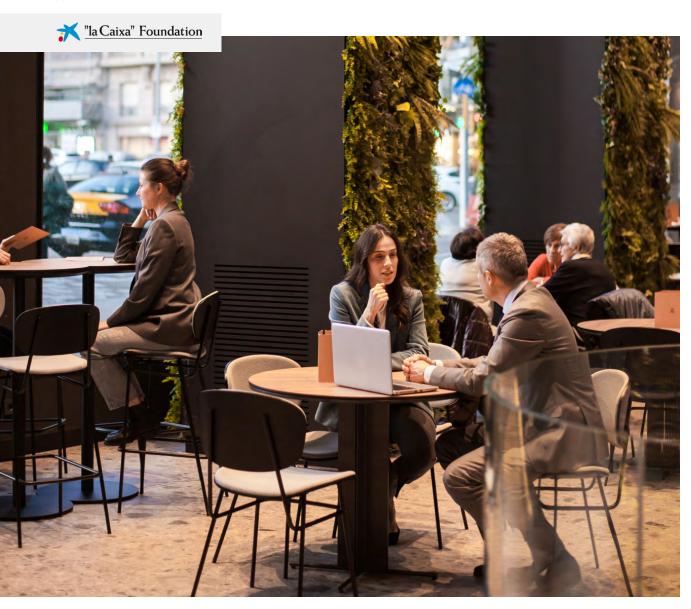
OTHER ALLIANCES

>> €700,000 invested in employment programmes for vulnerable groups in partnership with:











CaixaBank actively collaborates in the **dissemination** and promotion of the programmes and initiatives driven by "la Caixa" Banking Foundation.



for 2021, is once again the Spanish private **foundation** that allocates the most resources to social activities

GAVI, THE VACCINE ALLIANCE

CaixaBank collaborates through "la Caixa" Banking Foundation to actively disseminate the childhood vaccination programme among customers and employees.

>> 2,595 participating companies













The "la Caixa" Banking Foundation and BPI have run initiatives in the social, education and research fields.

SOCIAL PROGRAMMES

in investment

projects supported

>> 22.394

Distribution by type (no. of projects)



Capacitar,

Autonomy for people with disabilities



Seniors,

Active and healthy ageing



Rural,

Social activities in rural areas



Children, Living in poverty



24 Solidarity,

Job market integration and fight against exclusion

DECENTRALISED SOCIAL INITIATIVE

>> 42,217 direct beneficiaries

>> 188 projects



Financed with €1.2 M by "la Caixa" Banking Foundation,

the second edition of the ISD* aims to support social projects at local level through the BPI Commercial Networks

#TODOSJUNTOS INITIATIVE

>>> €2.5 M used to acquire food

To provide food aid to the most disadvantaged families in the wake of the COVID-19 crisis, together with nine other banks and more than 30 companies.

Own projects

FUND RAISING

Free donation collection service for social organisations.

- >>> €21_M raised
- >> 159 social entities supported
- >> 255 worthy cases

EL ÁRBOL DE LOS SUEÑOS — THE TREE OF DREAMS

Customers and employees make the Christmas dreams of vulnerable children come true.

- >> 26,412 children in Spain received a present
- >> 3,633 participating branches in Spain

REUTILÍZAME

Channelling the donation of surplus materials from the CaixaBank Group and customer companies to social entities.

- >> 159 donations
- >> 141 beneficiary charity organisations
- **>> 15,873** articles

PLANT YOUR PROJECT

Programme aimed at CaixaBank Group employees. Financial support is given to social projects of entities with which the employee is linked or participates as a volunteer.

- **>>** €600,000 in investment
- 40 winning projects

★ Voluntariado

Since 2005, employees and former employees of the CaixaBank Group, "la Caixa" Banking Foundation and Criteria, as well as their customers, family and friends, have shared an interest in improving society and have got involved in volunteering activities focused on Education, Digitalisation and Support, both in the workplace and through mentoring and care for the elderly, and the **Environment**.

- >> 4,997 volunteers
- >> 170,133 beneficiaries
- \gg 5,700 activities carried out
- **>> 72,463** hours of volunteering







>> DIVERSITY

Functional diversity





Transversal programme to develop and promote the value of diversity and inclusion both inside and outside of CaixaBank

Inclusive policy

for people with disabilities

588 employees with disability



PRÉMIOS BPI "la Caixa" | 2020



SPONSORSHIPS AND AGREEMENTS



Agreement with the Spanish Paralympic Committee to support Paralympic athletes on their way to the Tokyo 2021 Games.



Sponsor of wheelchair basketball

Sponsorship of European **Diversity Month,** an initiative of the European Commission and of the EU Platform of Diversity Charters

Collaboration agreement with the FEDDF*



CaixaBank has been recognised by the Másfamilia Foundation with the EFR (family responsible business) certification, making it the first Spanish financial institution to obtain the A level of excellence



CaixaBank has obtained the highest score in the world in the 2021 Bloomberg Gender Equality Index









>> DIVERSITY

Gender diversity

Empowering women to raise awareness and involve the entire workforce, contribute to HR processes and visualise diversity through initiatives such as:

employees

 \gg 56.0% female \gg 41.3% of management positions held by women*

 $\rightarrow > 40.0\%$ female Board members

FEMALE MENTORING

- ClosinGap alliance cross-mentoring programme
- 1st Edition of the Lead Mentoring CaixaBank & AED

BREAKFASTS WITH TALENT

Sessions to share experiences focused on women in the lower management segment.

IN-HOUSE NEWS

Published in PeopleNow. Creation of an exclusive news channel and a private community to work on diversity in a transversal way.



Commitments and memberships































>> DIVERSITY

Knowledge sharing

LEADERSHIP AND ENTREPRENEURSHIP



Rewarding the careers of self-employed women in Spain

KCaixaBank





Honouring the leading businesswomen in Spain. 5th Businesswoman Awards





Alliance of companies acting as a reference cluster in close cooperation between the public and private sectors



INNOVATION AND EDUCATION



Alliance with Microsoft Ibérica to award prizes to the best students pursuing STEM* studies





Live, face-to-face and online talks on innovation topics with a gender perspective

CaixaBanktaks



Award for the best Master's Final Project carried out by a student with a theme related to agriculture, livestock or food, especially in the areas of innovation, quality or safety





One of the entities adhered to the STEAM Alliance for Female Talent "Girls in Science", an initiative led by the Ministry of Education and Vocational Training to promote STEAM** vocations among girls and young women



SPORT



Sponsorship of women's sport and creation of content to give visibility to female athletes: Spanish women's national football and basketball team









^{**} Science, technology, engineering and mathematics in connection with the arts and humanities









>> ACCESSIBILITY

The aim is to create an accessible omni-channel experience, removing any physical or sensory barriers.

Principles in product and service design



Perceptible

Senses

The content can be perceived by the different senses



Operable

Motor, voice

Can be used with standard peripherals or specialised



Understandable

Cognitive

Content that is easy to understand, avoids or helps to solve errors



Robust

Technology

Content can be used by different user devices

BRANCHES



 \gg 86% accessible \gg 16 branches branches



made barrier-free in 2021

ATMS



are fully accessible



>> 100 % of ATMs >> 100 % of ATMs feature sign language support

WEBSITE



Only commercial banking portal with accessibility level AA of the W3C-WAI Web 2.0 Accessibility Guidelines for Web Content 2.0

APP



Under the Accessibility Guidelines, WCAG 2.0*



Continuous flow of collection and management of isolated improvement points, identified from user complaints or internal reviews



VoiceOver (iOS) and TalkBack (Android) navigation design for voiceover of all onscreen information and actions

ILUNION carries out reviews and audits to identify points for improvement









>> ACCESS TO HOUSING

Active support policy for first-time homebuyers

Adhered to the government-approved Code of Good Practice for the viable restructuring of mortgage-backed loans for first-time buyers.

SOCIAL HOUSING

In 2021, the *Impulsa* programme was further consolidated with the aim of helping to improve the socio-economic situation of tenants. The main benefits for the tenant include social support to help with their reintegration into the labour market (they are referred to the Incorpora programme of the "la Caixa" Banking Foundation) and support in managing their household bills and other aid.



7,996 in non-

(average monthly rent of €219.8)

subsidised housing units

>> 13,235 social housing rental programme (including 1,079 contracts under the centralised programme of "la Caixa" Banking Foundation)

4,160 subsidised housing units (average monthly rent of €261.5)

MORTGAGE CUSTOMER SERVICE (MCS)

Service created in 2013 providing a free customer service telephone helpline for customers whose homes are subject to a foreclosure notice.



>> 2,216 cases reviewed by the MCS in the current year

>> 26,879 cases reviewed by the MCS since its launch (2013)













>> SUSTAINABLE DEVELOPMENT GOALS COVERED IN THIS CHAPTER AND CAIXABANK'S CONTRIBUTION:

No poverty

- Microcredits and other finance with a social impact
- Inclusive finance
 - · Socially Responsible Investment Project



Affordable and clean energy

Green bonds



Decent work and economic growth

- Social bonds
 - European Clean Hydrogen Alliance



Industry, innovation and infrastructure

Green bonds



Responsible consumption and production

- Net Zero Banking Alliance
- · Adherence to the United Nations Principles for Responsible Investment
- · EcoFinancing lines and renewable energies
- Socially responsible investment
- 2019-2021 Environmental Management Plan
- Reduction and offsetting of CO₂ emissions



Climate action

- · Net Zero Banking Alliance
- Adherence to the UNEP FI global alliance and the Principles for Responsible Banking
- Member of the Board of the Spanish Green Growth
- Supports the work of the Task Force on Climate-Related Financial Disclosures
- · Adherence to Climate Action 100+
- Funding for renewable energy projects
- Equator Principles
- 2019-2021 Environmental Management Plan
- Green bonds



Partnerships for the goals

- Net Zero Banking Alliance
- Adherence to the Collective Commitment to Financial Health and Inclusion
- Adherence to the UNEP FI global alliance and the Principles for Responsible Banking
- Member of the Board of the Spanish Green Growth
- Supports the work of the Task Force on Climate-Related Financial Disclosure
- Driving 100% renewable energy use as RE100 signatories
- Adherence to Climate Action 100+









Microcredits and other finance with a social impact



CaixaBank's social bank is a benchmark institution in microcredits

MicroBank was founded in 2007 with the aim of covering the financial needs of groups that have limited resources, providing products tailored to their needs.



107,222 microcredits and other loans with a social impact



€953 M

total volume



270 active collaborators

>> SUPPORT FROM LEADING EUROPEAN INSTITUTIONS









>> MISSION

Contributing to progress and the wellbeing of society by providing financing to groups and projects that have a positive social impact.

MicroBank. Value proposition

- Supporting access to credit
- Driving financial inclusion
- Specialisation
- Partnerships with institutions

CaixaBank. Branch network operational

• Single shareholder and financial support



>> MAIN FINANCING OPTIONS | MicroBank







Other financing with social impact

FAMILIES

Projects associated with personal and family with a combined income equal to or less than €19,300 *.

- **>> 86,859** loans granted
- >> €547м in volume
- >> €6,296 average amount

BUSINESSES

Unsecured loans of up to €25,000 to begin, extend or consolidate projects. Aimed at entrepreneurs and microenterprises that may struggle to access finance.

- >> 15,221 loans granted*
- >> €196 м in volume
- >> €12,870 average amount

>> ECONOMIC DEVELOPMENT AND JOB CREATION



17,007 jobs

created by supporting entrepreneurs through MicroBank



0.87 jobs created for every microcredit



6,672 new businesses started up







>> MAIN FINANCING OPTIONS | MicroBank







Other financing with social impact

Loans aimed at projects that generate a positive social impact on society, in sectors such as the social economy, health, education and innovation.

>> 5,142 loans granted

≫ €210 м in volume

≫ €40,837

average amount

Highlights:

Innovation loan

Aimed at business projects that demonstrate innovation, whether in their products, services or management models

Education loan

Aimed at students who are looking to finance the costs of pursuing a master's degree or postgraduate studies

- **EaSI Social Enterprise Ioan**

Aimed at social institutions and enterprises that have a measurable

Health loan

Loan to finance medical treatments and temporary assistance to people suffering from a mental health pathology (eating disorders, behaviour disorders, etc.), with the aim of helping to improve their quality of life and personal autonomy





Inclusive finance

As part of its commitment to proximity and quality of service, CaixaBank, in collaboration with social organisations, has designed financial services and products to meet the specific needs of the third social sector

CaixaBank has the following financial services value propositions for social organisations and vulnerable groups:



211,432 social account / integration account



Solutions for people with disabilities





NGO cards







Socially Responsible Investment

Launch of a **new range of investment funds and pension plans**, Gama SI Soluciones de Impacto, with the highest sustainability rating according to European regulations.



The SI Range is a solution with a positive and measurable impact on people and the environment, contributing to achieving the 17 UN Sustainable Development Goals.

BlackRock's Fundamental Equity Impact team will advise on impact equity funds.



The CaixaBank Group, through VidaCaixa and CaixaBank Asset Management, has become the first in Spain to receive Sustainable Finance Certification under ESG (Environmental, Social and Corporate Governance) criteria from AENOR.

VidaCaixa and CaixaBank Asset Management follow the TCFD recommendations on climate risk management.

>> LIFE INSURANCE AND PENSION PLANS



Leader in the insurance sector in Spain

SPAIN*

- ★ 106,032 M
 in customer funds
 under management
- >> €10,059 M in premiums and contributions marketed
- >> €4,216 M in benefits paid

>> 33.9 %
market share in life
insurance***

33.9 % market share in pension plans

PORTUGAL**



>> 12.3 % market share in life insurance

SPAIN + PORTUGAL





4.6 M Retail customers



1.3 M Large companies and segments



0.3 M SMEs and self-employed workers

- First Spanish insurer to join the Net Zero Asset Owner Alliance.
- The strength of Bankia's business and the integration of its pension business has helped to cement its leadership in the insurance sector in Spain.
- It is the insurer that pays out the most in compensation in Spain.

^{*}Includes the life and pension plan business of VidaCaixa, S.A. and the pension plan business from Bankia, integrated into VidaCaixa in November 2021. On 29 December 2021, CaixaBank announced the formalisation of an agreement with the Mapfre Group to acquire 519

^{**}Includes the life business and pension plans of BPI Vida e Pensões, wholly owned by VidaCaixa, S.A.

^{***} Technical provisions. Includes the information on Bankia Vida, a subsidiary of CaixaBank, S.A.







INTEGRATION OF ESG RISKS*





100 % of assets under management with ESG aspects taken into account at 31 December 2021 (according to UNPRI criteria)



47.2 %** of assets will have a high sustainability score under the SFDR (Articles 8 and 9) (€22,165 M)

Equity distribution of products under SFDR (pension plans in Spain)





52.8 % (€24,770 M) Assets and products classified under Article 6



46.8 % (€21,970 M) Assets of sustainability-rated products (Article 8)



Assets of sustainabilityrated products (Article 9)

IMPACT*** -

Exposure to sustainable bonds



€1,283 м

Exposure to green bonds



€523 M

Exposure to sustainable



€327 м Exposure to social

bonds

€103 м

Exposure to sustainability-linked bonds

2.97% portfolio

exposure to economic activities considered to be CO₂ intensive

PROXY VOTING*** -

494 general meetings voted at during the year





117 general meetings

at which shareholder resolutions were voted in favour of



at which shareholder resolutions on environmental and social issues were voted in favour of

ENGAGEMENT***



6 collective dialogues



44 dialogues with companies on **FSG** matters



286 ESG **Due Diligences** with external managers



15 dialogues with external managers on ESG matters



11% companies subject to engagement processes (direct)



82 ESG issues

addressed in the dialogues with companies







>> SUSTAINABLE INVESTMENT SOLUTIONS



Leaders in asset management



SPAIN*



24.5 % market share for mutual funds in Spain



€84,507 M in assets under management



€44,164 M in discretionary

portfolio management

PORTUGAL**



17.2 % market share for mutual funds in Portugal



€7,959 M in assets under management



€4,090 M in discretionary portfolio management

LUXEMBOURG***



€967 M in assets

under management



39.8% of women fund managers to total managers

'Leader in Gender Diversity in Europe in the category of 20-50 managers' and 'Best Gender Representation 2021' by specialised magazine Citywire, being the only Spanish manager.

The only European fund manager to obtain the 'EFQM 500 Seal' for its strategy focused on excellence, innovation and sustainability.











INTEGRATION OF ESG RISKS



62.5%

(€2.522 M)



100% of assets

under management with ESG aspects taken into account at 31 December 2021 (according to UNPRI criteria)

Equity distribution of products actively marketed under SFDR



(€46,242 M)

60.1%

Equity in the form of products classified under Article 6 (integrates)

Equity in the form of

under Article 6 (does

products classified

not integrate)

 $\gg 34.5\%$ of equity will have a high sustainability rating according to

5.4%

(€4,118 M)



4.2 % (€3,214 M)

€30.3 %

Equity in the form of

sustainability-rated products (Article 8 – promotes)

(23,325 M)

Equity in the form of sustainability-rated products (Article 9 impacts)



37.5 % (€1,514 M)

Equity in the form of products classified under Article 6 (integrates)

(€0M)

Equity in the form of products classified under Article 6 (does not integrate)

Equity in the form of sustainability-rated products (Article 9 – impacts)

Equity in the form of

sustainability-rated products (Article 8 – promotes)

 \gg 62.5 % of assets will have a high sustainability rating according to **SFDR** (Articles 8 and 9) (€2,522 M)



Exposure to sustainable bonds



€2,372 м Green bonds

Sustainable bonds

SFDR (articles 8 and 9) (€26,539 M)





€479 м Social bonds



Sustainability-linked bonds

PROXY VOTING



1,052 general meetings voted at during the year



20 general meetings

at which shareholders voted against Board members on matters relating to ESG or climate risk disputes



138 general meetings

at which shareholder resolutions were voted in favour of



61 general meetings

at which shareholder resolutions on environmental and social issues were voted in favour of

ENGAGEMENT



2 collective dialogues*



115 dialogues with companies on ESG matters



230 ESG due diligences and dialogues with third-party managers



ESG issues addressed in the dialogues with companies





>> SOCIAL VALUE PROJECT

A comprehensive solution for **Private Banking clients in the field** of Philanthropy and Sustainable Investment



DISSEMINATION, OUTREACH AND RECOGNITION

4th Edition of the Private Banking Solidarity **Awards**

To recognise the social commitment of customers. Two categories: best project and best track record.

4th Annual Report on the Social Value Project

Presenting the annual balance of the service together with articles by specialists to further the knowledge of philanthropy and sustainable investment.

PERSONALISED ADVICE ON PHILANTHROPY AND CSR

1st Report on Personal Philanthropy Profiles in Spain

To bring the figure of the **major benefactor** closer to society and to highlight the value of his or her contribution.









Environmental strategy





Public engagement

Declaration on climate change



Transparency

In reporting to the markets

01 Sustainable business 👊 🖈



>> LOANS REFERENCED TO SUSTAINABILITY VARIABLES

Loans linked to ESG criteria where the conditions will vary depending on the achievement of sustainability objectives.

Leader in major transactions such as those of Acciona Energía or Roca, standing out for innovation in the incorporation of ESG criteria in shortterm financing such as Gestamp's sustainable reverse factoring facility or Arval's sustainable renting.



92 transactions signed totalling €10,832 M

>> GREEN LOANS

Loans with a positive environmental impact whose underlying is eligible projects or assets, including, notably: renewable energy, energy efficiency, sustainable transport, waste treatment, emission reduction and sustainable building, which comply with the Green Loan Principles (GLP) released by the Loan Market Association.



36 transactions signed totalling €1,625 M

>> ADHERENCES

Net Zero Banking Alliance (Founding Member), an alliance promoted by UNEP FI whereby the bank commits to achieve net zero emissions by 2050 and to set interim decarbonisation targets by October 2022.

The Partnership for Carbon Accounting in the Financial **Industry (PCAF)** promotes the assessment and disclosure of greenhouse gas emissions linked to the financial portfolio, following an internationally recognised methodology.

Manifesto for a sustainable eco**nomic recovery**, addressed to the Commission for Social and Economic Reconstruction of the Congress of Deputies, requesting that the stimulus policies derived from COVID-19 be aligned with sustainability policies and the European Green Pact.

Green Recovery Call to Action **initiative**, promoted in the European Parliament, which seeks to align Europe's economic recovery plans with the Paris Agreement and a sustainable future.

Accession to the European Clean Hydrogen Alliance promoted by the European Commission, whose objective











>> RENEWABLE ENERGIES (PROJECT FINANCE)

- 29 new projects financed
- Worth **€1,706** M. which translates into 6,350 MW of installed renewable energy capacity

Exposure to renewable energy portfolio

It represents 91% of the project finance energy portfolio.



Green bonds/ESG

41%

9% Solar thermal



3 % Other



224

>> FINANCING OF ENERGY EFFICIENT BUILDINGS

- €1,151 M promotions arranged expected to be rated A or B
- **€280** M financing for commercial real estate

Operations for which documentary evidence of an A or B rating energy efficiency certificate is available are considered environmentally sustainable

BPI 2021 Awarded in 2021 (€ million) Portfolio exposure 50 236 Renewable energies Urban regeneration IFRRU. 58 214 2 144 Jessica facility BEI – Business Energy Efficiency 3

135

>> ECOFINANCING

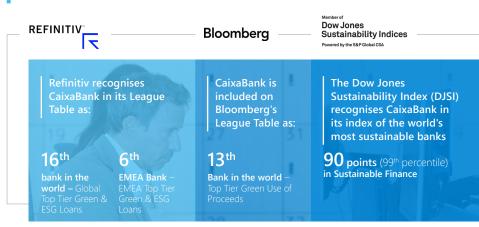
919 loans awarded worth a total of €61M

Specific lines of financing for:

- Purchase of efficient vehicles and domestic appliances.
- Home improvements to increase energy efficiency.

- Investments to improve resource efficiency or ensure a smaller environment impact.
- Sustainable development farming projects associated with:
 - Efficient water usage.
 - Development of the rural environment.
 - · Waste management.
 - Renewable energies.
 - · Organic farming.

SUSTAINABLE FINANCING RANKING - 2021













>> BOND MARKET



Issuance of 4 social bonds and 4 green bonds within the SDG Bond Issuance Framework.

Alignment with the Green Bond Principles (2018), Social Bond Principles (2020) and Sustainability Bond Guidelines (2018).

Main impacts of social bonds*



objectives

of beneficiaries say that the funding has enabled them to achieve their

49%

of the operations have been granted to beneficiaries living in areas with a high percentage of population at

risk of poverty

€144_M

awarded in rural



2.027

hospitals financed

beds in hospitals / medical centres



2.991

student beneficiaries at the schools funded



3,728

54,405

new businesses iobs created/retained created

ISSUANCE OF SOCIAL BONDS

1st Social bond



26 September 2019



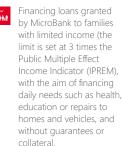
Senior non-preferred





1 October 2024











2nd Social bond



July 10, 2020



Type: Senior preferred



Face value: €1.000 M



Maturity*: 10 July 2026





and social impacts derived

Loans will be financed to entrepreneurs, microbusinesses and SMEs in the most disadvantaged regions of Spain.

from the pandemic.

3rd Social bond



26 May 2021



Type: Senior non-preferred



Face value: €1.000 M



Maturity*: 26 May 2028













Senior preferred























 $39,376\,\text{GWh/year}$

green energy generated by portfolio projects, of which 7,344 financed by CaixaBank

1,435,861 t CO₂/year avoided emissions financed by CaixaBank



99 GWh/year avoided energy

consumption

financed by CaixaBank

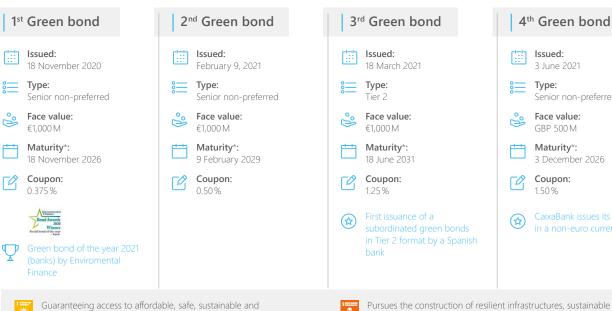
23,229 t CO₃/year

avoided emissions financed by CaixaBank



GREEN BOND ISSUE

modern energy.







industrialisation and the promotion of innovation.







Maturity*:

Senior non-preferred

PARTICIPATION IN THE PLACEMENT OF GREEN AND SUSTAINABLE BONDS











02 ESG and climate **risk management**



The most senior executive body is the **Sustainability** Committee*

>> ENVIRONMENTAL RISK MANAGEMENT POLICY

Global principles that regulate the financing of certain companies and projects that carry ESG risk.

Sectors to which specific exclusions apply:

>> Energy

>> Infrastructure

>> Mining

>> Farming, fishing. livestock and forestry >> 9,260 applications** studied among the DGR, CARS, international branches and BPI

>> EQUATOR PRINCIPLES

The Equator Principles were established to identify, assess and manage potential environmental and social risks, including those related to human rights, climate change and biodiversity.

- **10** projects financed in 2021
- €9,526 M of global investment
- **€843** M participation

OPERATIONS FINANCED

	2021	
	units	€M
Category A (projects with potential significant environmental/social impacts)	0	0
Category B (projects with limited and easily mitigated potential ESG impact)	10	843
Category C (projects with minimal or no adverse social or environmental impacts, including certain financial intermediary projects with minimal or no risk)	0	0
Total	10	843

≈2 % exposure to CO, intensive sectors

>> REPUTATIONAL RISK SUPPORT SERVICE

Service for the commercial network to channel gueries about potential operations that may violate responsible policies or that may involve reputational risk for the Bank.





Defence



Other responsible policies and operations with a potential reputational impact





escalated to the Sustainability Committee







03 Environmental impact





>> VERIFIED DATA*

>> FOCUS OF THE ENVIRONMENTAL MANAGEMENT PLAN**



Carbon Neutral Strategy



Environmental efficiency measures and certifications



Environmental commitment extended to the value chain



Supporting sustainable mobility



Commitment, transparency and engagement

Objective	Indicators	2019		2020		2021	
		target	real	target	real	target	real
Carbon Neutral Project							
	Reduction in CO ₂ emissions (vs 2015)	-11.50%	-50%	-20%	-64%	-34%	-64%
	Scope 1	-11.50%	-71%	-20%	-82 %	-40 %	-83 %
Minimise and offset the carbon footprint	Scope 2	-11.50%	-82 %	-75 %	-88%	-75%	-88%
	Scope 3	-11.50%	-29%	-15 %	-45%	-25%	-46%
	CO ₂ emissions offset	100%	100%	100%	100%	100%	100 %
100% of renewable energy arranged	Energy consumed from renewable sources	100%	100%	100%	100%	100%	100%
Environmental efficiency and certifications							
Implementation of energy efficiency measures	Saving in energy consumed (vs 2015)	-7%	-19 %	-10.50%	-33%	-15 %	-24.4%
Renewal of certifications and extension of perimeter		100%	100%	100%	100%	100%	100%
Value chain							
Environmental Purchasing Plan (environmental criteria in purchasing and contracting services or extension of the environmental commitment to the value chain)	Categories of green purchases / Categories of total green purchases***	50%	50%	75%	75%	100%	100%





100%

emissions

offset

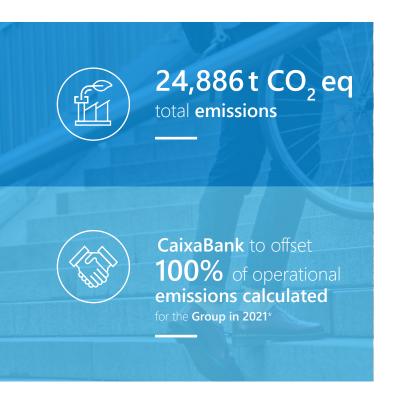
>> OPERATIONAL CARBON FOOTPRINT

RE100

°CLIMATE GROUP

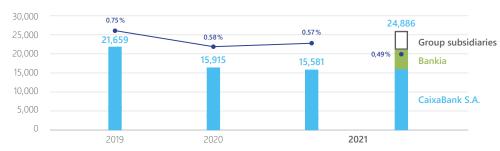
First Spanish organisation to adhere to RE100,

a global and collaborative initiative of companies committed to using 100% renewable energy.



TREND IN EMISSIONS GENERATED

CaixaBank, S.A. Pre-merger



Emissions per employee

Operational carbon footprint (t CO₂ eq)**

Calculation of the greenhouse effect. CaixaBank's carbon footprint is verified by an external, independent firm in accordance with the International Standard NIEA 3410 on Greenhouse Gas Assurance Engagements.

	CaixaBank, S.A. pre-merger			CaixaBank Group
	2019	2020	2021	2021
t CO ₂ eq Scope 1	5,511	3,482	3,262	9,633
t CO ₂ eq Scope 2	411	266	280	1,025
t CO ₂ eq Scope 3	15,737	12,167	12,039	14,228
t CO ₂ eq total	21,659	15,915	15,581	24,886
t CO ₂ eq per employee	0.75	0.58	0.57	0.49



>> ENVIRONMENTAL EFFICIENCY MEASURES AND CERTIFICATIONS

ELECTRICITY

- >> 685 branches
- >> 410 remotely-managed store branches
- >> -24.4 % reduction in electricity consumption since 2015
- >> 99.21% of energy consumption from renewable sources

PAPER

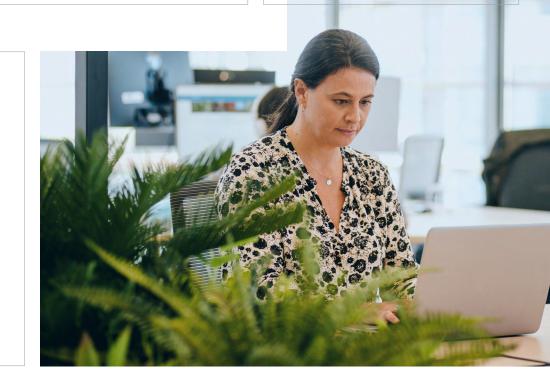
- >> 96.7% consumption of recycled paper
- >> -8 % paper consumption vs 2020

WATER

>> 11.89 m³ in water consumed per employee



- Separate collection allows for the proper recovery and recycling of waste.
- At our corporate buildings, waste is accounted for and managed by authorised waste management companies. In addition, the cafeterias of the corporate services are singleuse plastic-free centres.
- In our offices, the municipal selective collection containers are used for **non-hazardous waste** (paper, plastic, organic and other waste) and hazardous waste is **managed by** authorised waste managers through the maintenance companies (light bulbs, refrigerant gases, electronic waste, toner, etc.).
- CaixaBank launches regular staff awareness campaigns to reduce waste generation.
- Collection of obsolete cards in the branch network for subsequent recycling.
- Marketing of cards made from recycled PVC and biodegradable material.
- We operate **ReUtilizame**, a plan for the office network with the aim of donating both computer equipment and furniture to charitable social entities.















>> SUSTAINABLE DEVELOPMENT GOALS COVERED IN THIS CHAPTER AND CAIXABANK'S CONTRIBUTION:



Decent work and economic growth

- Investment in development and technology
- Investment in information security
- Strategic Digitalisation Project



Industry, innovation and infrastructure

- Investment in development and technology
- Investment in information security
- Strategic Digitalisation Project



Responsible consumption and production

BCorp imagin certification



Peace, justice and strong institutions

Investment in information security











Digital relationship

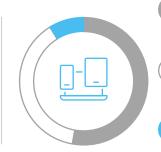


>> 10.5 M DIGITAL CUSTOMERS*



14.3% 100% digital

85.7% **Omnichannel**



53.8% Mobile banking

39.1%

Mobile + Website

9% Website

> **Global Innovator 2021** EFMA-

World's Best

Transformation

Banking

2021 by

Euromoney

>> 72% higher margin of omnichannel customers compared to physical customers

>> 47.4% higher average loyalty of onmi-channel customers compared to physical customers

>> 3.0 M customers connect daily

DIGITAL TRANSACTIONS



Mobile Channel

>> 1.15 M in mobile phone purchases

 \gg 3.8 M cards downloaded to mobile phone



Payment methods

>> €64,214_M in card turnover » 713.243 points of sale >> 3_{M Bizum} customers



Alliances to improve value proposition with services



Marketing through digital channels

» 31_% pension plans ≫ 28% mutual funds and portfolios

» 12_% cards

RELATIONSHIP MODELS

CaixaBank Now

Groups all the bank's digital services under the same concept.

Now Mobile app with personalisation features and artificial intelligence that allows you to authorise transactions via mobile.



Best digital bank in retail banking in Spain

Best retail banking mobile app in Western

in**To**uch

Remote service with personal manager for customers with a digital profile, who have little available time and reduced branch availability.



>> 2,400 inTouch managers





New imagin: from mobile-only bank to community lifestyle to encourage the loyalty of younger customers.



imagin customers



B CORP certification

for its positive impact on the environment and society

>> COMMITTED TO SUSTAINABILITY

imaginPlanet and imaginChangers encompass the positive environmental and social sustainability initiatives of their community, championing a more sustainable and environmentally friendly society:



Reforestation of devastated areas

>> 100,000 trees planted

>> 118 tonnes of CO₂ offset



Imagin seabins

Installation of an innovative marine device in different ports in Spain to help to keep the seas and oceans clean by capturing plastics, floating debris and microfibres



Imagin planet challenge

The sustainability entrepreneurship programme where young university students can develop their business ideas.

>> 2 winning projects: Ecodeliver and Kidalos, which aim to make the parcel transport and toy consumption sectors more sustainable, respectively.









Information security

More than €50 M invested in information security at the CaixaBank Group

>> MULTI-SITE TEAM

>> 55 employees* in teams in Barcelona, Madrid and Porto

>> 24 hours X days External Security Operation Centre

certifications

>> ACTIVE DEFENCE

programme

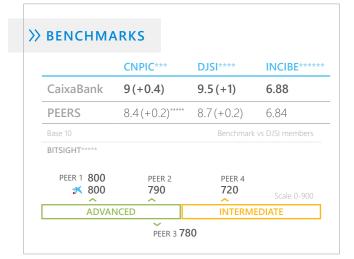
outsourcing

6 Red Team exercises per year, based

on the TIBER-EU FRAMEWORK**

Pioneers with Bug-Bounty programme,

bug and vulnerability discovery reward



>> INITIATIVES TO BE FURTHER **PROMOTED IN 2022**



Improving end-user control of customer data privacy in financial services



Concordia

Pan-European Cyber Security Centre x-sector



Ensuresec

Enhanced security for e-commerce services



Infinitech

Data analytics-based controls for security and fraud risk assessment in the financial environment



Rewire

Skills certification for professionals involved in cybersecurity in the European financial sector

>> SECURITY CULTURE

>>> 99 % of the workforce have completed the course in security

Fortnightly newsletter for employees and quarterly newsletter for customers

12 phishing drills per employee/year 33 % 0-clickers in phishing campaigns



Brand integrating all security awareness initiatives aimed at employees and customers since 2015.

>> CERTIFICATIONS



Advanced cybersecurity model, certified under international standard ISO 27001 and established as CERT official, through a team of specialists that are trained and ready 24 hours a day.













Efficiency and digitisation

€1,265 M invested in development and technology at the CaixaBank Group

The CaixaBank-Bankia merger was the largest technological, commercial and operational integration process ever carried out within the Spanish financial system.



Able to process

+25,000 transactions per second



Network linking more than 16,000 servers



X2 logins in AppNow

over the first few days



Increase in

card-based systems and transactions of +30-40%



+44,000 jobs and 100,000 mobile devices

IT INFRASTRUCTURE

There are two Data Processing Centres (DPC) that are LEED-certified, with *silver* and *gold* category, respectively.

>> 153,179 M transactions processed

>> 85 % of significant incidents resolved within 4 hours

>> 612 applications managed in the internal cloud

BIG DATA

A single information repository with information governance and data quality and an increase in the use of the information and its dissemination.

>> 84.4% of regulatory reports generated based on *datapool*

>> 15 TB of data managed daily

NEW TECHNOLOGIES

The adoption of the latest technologies is the key to improving productivity.

Robotics

>> 451 cases of robotics implemented

Artificial intelligence

>> 14 cognitive assistants to support administrative procedures

>>> 88% automated responses given by the virtual assistant with Branch Network employees

>> 5,922,112
chats initiated by virtual assistant by branch network employees

The implementation of new technologies is the key to operational efficiency.

>> 15.9% time dedicated to branch administrative processes

>> -0.6 percentage point reduction in time spent on administrative processes in branch compared with 2020











>> SUSTAINABLE DEVELOPMENT GOALS COVERED IN THIS CHAPTER AND CAIXABANK'S CONTRIBUTION:



Gender equality

- Bloomberg Gender Equality Index
- Adherence to the United Nations Women's **Empowerment Principles**
- · Diversity Committee



Sustainable cities and communities

 Adherence to United Nations World Tourism Organization



Responsible consumption and production

- Signatory member of the Spanish Network of the United Nations Global Compact
- · Adherence to the United Nations Principles for Responsible Investment
- Inclusion on the Dow Jones Sustainability Index
- Inclusion on the CDP A List



Peace, justice and strong institutions

- Control and compliance through various
- Due diligence process and evaluation of Human
- · Main ethics and integrity policies



Partnerships for the goals

National and international adhesions

Sustainability Governance

Mission and values » Strategic Plan 2019-2021

Board of Directors: approves the Sustainability/CSR strategy and policy and oversees their implementation.



>> GOVERNANCE AND MANAGEMENT

At CaixaBank, management and control of the Company is distributed among the Annual General Meeting, the Board and its committees:



MANAGEMENT BODIES

Chief Executive Officer and Management Committee

>> STRUCTURE OF GOVERNING BODIES



Appointments and Sustainability Committee

Oversees compliance with the Company's environmental and social policies and rules, so that they succeed in promoting the company's interests and take into account the legitimate interests of other stakeholders



Risks Committee

Proposes the Group's risk policy to the Board, including ESG issues



Management Committee

Approves the main courses of action in the realm of sustainability and CSR



Sustainability Committee

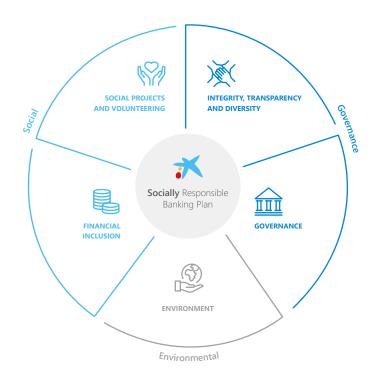
Implements the sustainability strategy and promotes it across the organisation







>> SOCIALLY RESPONSIBLE BANKING PLAN, ALIGNED WITH THE 2019-2021 STRATEGIC PLAN







Action Plan

The **Sustainability Department** was created in 2021

>> MAIN ETHICS AND INTEGRITY POLICIES



Corporate

Defence **Sector Policy**





General principles



>> Summary of the due diligence process and assessment of human rights*







- **Environmental** and Energy Management **Principles**
- **Declaration** on climate change



- **Procurement** principles
- Supplier code of Conduct













Responsible management

>> MAIN COMMITTEES

SUSTAINABILITY COMMITTEE

Approves and monitors CaixaBank's sustainability strategy and practices, while also proposing and raising the general policies for sustainability management.



>> Frequency: monthly

PRODUCT COMMITTEE

Approves new products or services designed and/or marketed by the Bank, after analysing the features and risks associated with each.

services analysed

 \gg 224 products and/or \gg 6 products and/or services rejected in the first instance



DIVERSITY COMMITTEE

Establishes, promotes and ensures the implementation of initiatives aimed at driving diversity and inclusion at the Bank, seeking to develop talent, ensure a meritocracy and equal opportunities.



TRANSPARENCY COMMITTEE

Ensures transparency in the design and marketing of financial instruments, banking products, and investment and savings insurance plans.



>> Frequency: monthly

REPUTATIONAL RISK COMMITTEE

Monitors corporate responsibility strategy and practices, and proposes and escalates general policies for corporate responsibility and reputation management.



>> Frequency: monthly

DATA GOVERNANCE AND QUALITY COMMITTEE

Ensures the coherence, consistency and quality of the information reported to the regulator and to the Group's management, providing a transversal view at all times.



>> Frequency: monthly

GLOBAL RISKS COMMITTEE

Globally manages, controls and monitors the risks included in the CaixaBank Group Corporate Risk Catalogue.



>> Frequency: monthly

CREDIT RISK POLICY COMMITTEE

Approves or, where appropriate, takes cognizance of and monitors the policies and criteria linked to the granting and management of credit risk.



(Frequency: monthly



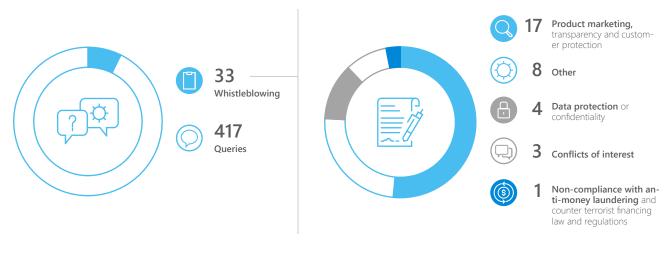






>> WHISTLEBLOWING CHANNELS

The Whistleblowing Channel is an essential tool in the prevention and remediation of non-compliance with law and regulations. The CaixaBank Group's corporate channel is fully aligned with national and international best practices.





>> AUTOCONTROL

CaixaBank voluntarily adheres to Autocontrol, the Spanish Association for Commercial Self-Regulation, which promotes good advertising practices.











Memberships and alliances



>> TRANSVERSAL ESG



Body responsible for promoting the Principles of the United Nations (2012).



Promoting sustainable and responsible investment in Spain (2011).*



Commitment to foster, promote and spread new sustainability and social impact ideas (2005).



Promoting the commitment of companies to improve society via responsible initiatives. CaixaBank sits on the Board of Trustees and Advisory Committee (2011).



Spanish Association of Social Responsibility Specialists. CaixaBank is a Board member (2015).



Principles for Responsible Banking. Promotes sustainable finance and the integration of environmental and social aspects in the business (2018).



Entity representing savings banks and retail banks in Europe. CaixaBank teams sit on various committees.



Entity representing savings banks in Spain, CaixaBank teams sit on various committees



Monitors compliance with SDGs by Spanish companies. Set up by the "la Caixa" in partnership with the ESADE Chair in Leadership and Democratic Governance (2017).

PRI Principles for Responsible Investment

The pension plans manager, VidaCaixa (2009), the Group's asset manager, CaixaBank Asset Management (2016), and BPI Gestão de Activos (2019), are all signatories.



Drives progress towards the SDGs by fostering impact investment. CaixaBank Asset Management holds the chairmanship of SpainNAB, the Impact Investment Advisory Board (2019).



Seeks to ensure that sufficient private capital is allocated to sustainable investments. Adhered to the United Nations network of European financial centres for sustainability (2019).





Promoting the development and integrity of green lending and social lending (2018, 2021)



VidaCaixa is a signatory of the PSI to develop and expand innovative risk management and insurance solutions that contribute to environmental, social and economic sustainability (2020).



Defends CSR and supports efforts to combat corruption at Spanish companies (2019).



Promotes the inclusion of social, environmental and governance aspects in company management (2010).



United Nations agency that promotes responsible and accessible tourism for all (2019).











>> ENVIRONMENTAL -

Net-Zero Banking Alliance

Commitment to achieve net greenhouse gas emission neutrality of credit and investment portfolios by 2050 (2021).



Commitment to ESG risk assessment in project financing of over €7 million





Chair to support innovation and sustainability in the agribusiness industry (2016).



Collective commitment to climate action. Commitment to aligning business strategy with the temperature targets of the Paris Agreement (2019).



An initiative that drives dialogue with the largest greenhouse gas emitting companies (2018).



Promotes and develops the production of renewable green hydrogen as a decarbonisation driver to achieve the EU's climate targets (2021).

TCFD TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCUSSIONES

Financial Stability Board initiative to encourage climate-related reporting by companies (2018).

Action



Global and collaborative initiative of companies committed to using 100% renewable energy (2016).



Partnership of financial institutions to develop and implement a methodology for measuring and reporting greenhouse gas emissions associated with loans and investments. (2021)



Promotes economic growth linked to a low-carbon economy through publicprivate partnership. CaixaBank is a founding member (2016).

>> GOVERNANCE -



Promoted by the United Nations Global Compact with the aim of increasing the representation of women on company boards of directors and in executive management positions (2020).



Public commitment to ensure that its policies promote gender equality (2013).

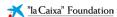


International alliance to unify the global response to cybercrime, of which CaixaBank is a co-founder (2013).





>> SOCIAL



Alliance with "la Caixa" Banking Foundation, the leading foundation in Spain and one of the biggest in the world.



Its mission is to promote cohesion and strengthen social integration in Europe by financing projects with a strong social component (2008).

Collective Commitment to Financial Health and Inclusion

Initiative to promote better health and financial inclusion of customers and society in general (2021).



Promotes microfinance as a means of combating social and financial exclusion in Europe through selfemployment and the creation of microenterprises.



Long-term financing institution of the European Union whose shareholders are its Member States (2013).



Its main mission is to support European micro, small and mediumsized enterprises (SMEs) by helping them to access finance (2018).



The Funcas Financial Education Stimulus Programme, Funcas-Educa, promoted by CECA and Funcas, aims to improve the level and quality of financial literacy in Spanish society (2018).









Sustainability indexes and ratings

Recognition by the main sustainability indexes and rating agencies

Meets the expectations of investors who are committed to long-term strategies and who include ESG criteria in their investment

Sustainability Award Silver Class 2021

S&P Global

Included for the ninth consecutive year in The Sustainability Yearbook 2021, based on S&P Global ESG assessment. With more than 7,000 companies evaluated, CaixaBank has been distinguished with **Silver Class** for its excellent performance in sustainability.



Included in the **Bloomberg Gender** Equality Index,

which distinguishes companies committed to promoting equality between women and



Included in 2021 CDP **Supplier Engagement** Leaderboard in recognition of its efforts to reduce climate risk within its

supply chain.



Certification of the Good Corporate Governance Index issued by Aenor,

earning the maximum rating of G++. This index measures the company's performance in corporate governance based on nine variables (Board of Directors from various angles, participation in the Annual General Meeting, transparency, sustainability, and ESG governance), 41 indicators and 165 assessment criteria.

	Worst « Range » Best	2021	2020	2019
S&P Global DJSI	ESG Score 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	86	ESG score: 85 DJSI World: Yes DJSI Europe: Yes	ESG score: 81 DJSI World: Yes DJSI Europe: Yes
MSCI 🌐	MSCI ESG Rating CCC B BB BB BB A AAA AAA Leader MSCI ESG Industry-Adjusted Score O 2 4 6 7.8 8 10	AA (Leader)	MSCI ESG Rating: AA MSCI ESG Industry- Adjusted Score: 8.5	MSCI ESG Rating: A MSCI ESG Industry- Adjusted Score: 7.1



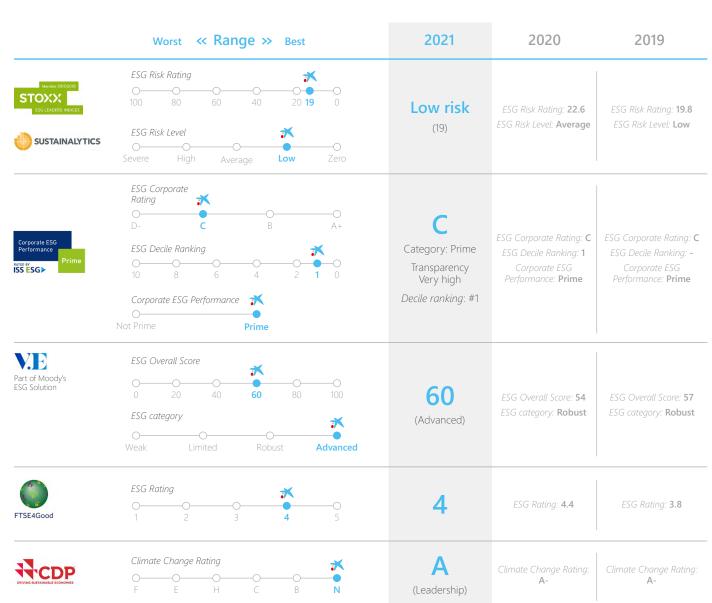














Sustainable Development Goals

Given its size and social commitment, **CaixaBank contributes to all SDGs** through its activity, social initiatives and strategic alliances.









17 PARTNERSHIPS FOR THE GOALS

CaixaBank focuses chiefly on the four Priority SDGs that are central to the Bank's mission:

To contribute to the financial wellbeing of our customers and the progress of society as a whole.

The 4 Priority SDGs are interrelated with the remaining SDGs, with CaixaBank contributing to all of the goals thanks to its transversal nature.











Contribution to the progress and well-being of the most vulnerable segments of society through access to financial services, social initiatives and an active housing policy

Microcredits and other finance with a social impact

Banking products for vulnerable segments

Extensive reach

Social action projects and alliances to support worthy causes

AgroBank

Active housing policy

Social Bonds

Adhered to the Commitment to Financial Health and Inclusion of UNEP FI

Gama SI, Soluciones de Impacto (mutual funds and pension plans)





- ecoLoans to the farming sector
- Social activities with "la Caixa" Banking Foundation
- No home without food





• Somos Saludables (We are Healthy) programme (CaixaBank team) and Sustainable Performance Academy

3 GOOD HEALTH _\/**>**

· Collaboration with GAVI, the Vaccine Alliance through the "la Caixa" Banking Foundation





- Financial Culture Plan
- Aula shareholder training programme
- · Chairs*
- CaixaBank Research
- CaixaBank Talks
- Sustainability academy for employees
- · CaixaBank Dualiza for dual training

- Microcredits and other finance with a social impact
- Banking products for vulnerable seaments
- · Social activities with "la Caixa" Banking Foundation
- Active housing policy and Impulsa programme
- Financial Culture Plan

Driving economic activity by promoting investment

in innovation, entrepreneurship and the growth of microenterprises and SMEs



Financing for companies and the self-employed

Microcredits for businesses

Investment in R&D

Job creation

Social bonds

- Equality Plan
- Wengage diversity program
- Adherence to the UN Women's Empowerment
- CaixaBank and BPI Businesswoman Awards and WONNOW Awards (Women in STEM, with Microsoft)
- Member of the Ministry of Education and Vocational Training's STEAM Alliance "Girls in Science"
- Support for the leading women's associations**





- Support for start-ups (Day One)
- Financing for companies with a social impact
- Investment in R&D
- Information security
- Digitalisation plan





- Active housing policy
- Adherence to UNWTO***
- Real Estate & Homes
- Hotels & Tourism













Implementation of a socially responsible banking model based on sustainable and efficient management of natural resources

Adherence to the Net Zero Banking Alliance (NZBA)

Mobilisation of sustainable finance

Gama SI, Soluciones de Impacto (investment and insurance products)

Ethics and integrity policies

Human rights due diligence

Adherence to the UNEP FI Principles for Responsible Banking*

VidaCaixa and CaixaBank Asset Management are signatories of the PRI**

Reporting verified

BCorp imagin certification

Partnerships directly

related to the SDGs****





- AgroBank
- Issuance framework for sustainable, green and social bonds



- · Adherence to the Net Zero Banking Alliance (NZBA)
- Renewable energy financing
- Adhered to RF100
- Reduction in energy consumption
- Consumption of renewable energy
- Green bonds
- Adhered to the European Clean Hydrogen Alliance



- Alliance (NZBA) • GECV members***
- Equator Principles
- Use of renewable energy
- 100 % CO₂ emissions from operations offset
- Renewable energy financing
- · Adhered to the Partnership for Carbon Accounting in the Financial Industry (PCAF)
- VidaCaixa adhered to the Principles for Sustainable Insurance (PSI)





AgroBank

 Issuance framework for sustainable. green and social bonds



- Ethics and integrity policies and external compliance certifications
- Due diligence in human Rights
- Information security
- Adherence to Autocontrol

Contribution to all of the SDGs through own programmes and through partnerships





The leading Welfare Projects foundation in Spain and one of the biggest in the world. Strategic alliance to disseminate its projects and active participation in key programmes like Incorpora, GAVI, the Vaccine Alliance and the "la Caixa" Volunteer Association



Observatorio de los ODS



Body responsible for promoting the 10 Principles of the United Nations. Signatory members of the Spanish Network of the UN Global Compact since 2012

Initiative of the ESADE Chair in Leadership and Sustainability, with the collaboration of "la Caixa" Banking Foundation





>> RELATED SDG

	Area		Key indicators		2021		Page
2 ZERO HUMGER	Microcredits	>>>	Volume of family microcredits in €M	>>>	547	>>>	38
	AgroBank	>>>	New production of financing to customers in the segment (€M)	>>>	17,391	>>>	15
_	Social activities with "la Caixa" Banking Foundation	>>>	Initiatives aimed at local charity organisation projects	>>>	7,607	>>>	27
	Charity initiatives	>>>	Funds raised by the #NingúnHogarSinAlimentos campaign (€M)	>>>	2.3	>>>	27
3 GOODHEALTH AND WELL-BEING	Financing with social impact	>>>	Health loan	>>>		>>>	39
γ,	Employees	>>>	Healthy team	$\rangle \rangle \rangle$		>>>	22
	"la Caixa" Banking Foundation alliance	>>>	Participating companies, GAVI the Vaccine Alliance	>>>	2,595	>>>	28
4 QUALITY EDUCATION	Financial Culture Plan	>>>	CaixaBank Life Programme	>>>		>>>	25
	Aula Programme	>>>	Attendees	>>>	7,323	>>>	25
	CaixaBank Talks	>>>	Attendees	>>>	4,032	>>>	26
	CaixaBank Research	>>>	Articles published	>>>	826	>>>	26
	Chairs	>>>	Caixabank Chair on Sustainability and Social Impact at IESE Business School	>>>		>>>	26
10 REDUCED MEQUALITIES	Microcredits and other finance with a social impact	>>>	Volume of supported projects (€M)	>>>	953	>>>	37
	Inclusive finance	>>>	Social account / integration account	>>>	211,432	>>>	40
	Social activities with "la Caixa" Banking Foundation	>>>	Number of initiatives aimed at local charity organisation projects	>>>	7,607	>>>	27
	Homes	>>>	Homes in social rental programme	>>>	13,235	>>>	35
	Training	>>>	Basic finance workshops by CaixaBank Volunteers Association	>>>		>>>	26
	Accessibility	>>>	100% fully accessible branches in Spain	>>>	86	>>>	34



Contribution to the progress and well-being of the most vulnerable segments of society through access to financial services, social initiatives and an active housing policy



Indicator included in the corresponding area according to the table







>> SDG RELATED



	Area	Key indicators	2021		Page
5 GENDER EQUALITY	Wengage Programme >	>> Women in management positions (%) >>	41.3	>>>	32
	Adherences >	>> Adherence to the UN Women's Empowerment Principles >>>	$\langle \langle$	>>>	65
+	Sponsorships >	>> Spanish women's football and basketball teams >>>		>>>	33
9 NOUSTRY, INNOVATION AND INFRASTRUCTURE	Entrepreneurship >	>> Amount of Emprendedor XXI awards (€M)	0.8	>>>	15
	Microcredits >	>> Total business microcredits (€M) >>>	196	>>>	38
	Innovation >	>> Investment in development and technology (€M) >>	1,265	>>>	58
	Information > security	>> Investment in information security (€M)	>50	>>>	57
	Digitalisation >	>> Transactions per second >>>	+25,000	>>>	58
11 SUSTAINABLE CITIES AND COMMUNITIES	Extensive reach >	>> 100% fully accessible branches in Spain >>>	86	>>>	34
	Homes >	>> Homes in social rental programme >>>	13,235	>>>	35
	Adherences	>> United Nations World Tourism Organisation >>		>>>	64

Driving economic activity by promoting **investment** in innovation, entrepreneurship and the growth of microenterprises and SMEs



Indicator included in the corresponding area according to the table











>> SDG RELATED

	Area		Key indicators		2021		Page
6 CLEAN WATER AND SANITATION	SDG Bond	>>>	SDG 6 included in the framework for bond issuances linked to the SDGs	>>>		>>>	48
7 AFFORDABLE AND CLEAN ENERGY	Sustainable financing	>>>	Total renewable energy financing (€M)	>>>	1,706	>>>	47
-%-	Green bonds	>>>	Green bond issuance (€M)	>>>	3,582	>>>	49
	Environmental Management Plan	>>>	Energy consumed from renewable sources (%)	>>>	99.21	>>>	53
	Adherences	>>>	RE100 Initiative	>>>		>>>	52
13 CLIMATE ACTION	Adherences	>>>	Member of the Spanish Green Growth Group	>>>	\otimes	>>>	65
	Equator Principles	>>>	Participation in financed operations (€M)	>>>	843	>>>	50
	Sustainable financing	>>>	Total renewable energy financing (millions of €)	>>>	1,706	>>>	47
	Environmental Management Plan	>>>	Energy consumed from renewable sources (%)	>>>	99.21	>>>	53
14 LIFE BELOWWATER	AgroBank	>>>	EcoFinancing line for farming projects (efficient water use)	>>>		>>>	47
15 Uff ON LAND	SDG Bond	>>>	SDG 15 included in the framework for bonds linked to the SDGs	>>>		>>>	48
16 PEACE JUSTICE AND STRONG INSTITUTIONS	Responsible action	>>>	Ethics and integrity policies Due diligence process and evaluation of human rights.	>>>		>>>	61
	Information security	>>>	Investment in information security (€M)	>>>	>50	>>>	57
	Adherence	>>>	Autocontrol, the Spanish Association for Commercial Self-Regulation for good advertising practices.	>>>		>>>	63



Implementation of a socially responsible banking model based on sustainable and efficient management of natural resources



Indicator included in the corresponding area according to the table









Materiality Study and SDGs

The CaixaBank Group carries out a Materiality

Study every year to identify the priority financial, economic, social and environmental issues for its stakeholders and for its business

All material topics identified have been grouped into thematic clusters.

>>> Interrelated SDGs



>>> Global Compact Principles











- Social development and financial inclusion
- Commitment to society

1, 2, 4, 5, 6

1, 2, 3, 4, 5, 6, 10









- Profitability and financial strength
- Innovation and digital transformation
- Customer experience
- People-centred culture
- Social development and financial inclusion

10 6, 7, 8, 9 1, 2, 3, 4, 5, 6, 10

1, 2, 3, 4, 5, 6













- Corporate governance
- Risk management
- Climate change strategy

1, 2, 3, 4, 5, 6, 7, 8, 9, 10 1, 2, 4, 5, 6, 7, 8, 9, 10



Commitment to society

1, 2, 3, 4, 5, 6, 7, 8, 9, 10



Corporate

Environment

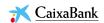








Awards and accolades 2021



>> REPUTATION AS A PREMIUM BRAND





Euromoney

- Best Banking Transformation in the World - 2021
- Best Bank in Spain 2021



Global Finance

- Best Bank in Spain 2021
- Best Bank in Western Europe 2021
- Success strategy as a liquidity provider during the COVID-19 pandemic in Western Europe – 2021
- Leader in social bonds in Western Europe 2021



The Banker

• 2021 Bank of the Year in Spain



The Banker/PWM

 Best Private Banking Services in Spain -2021

Dow Jones Sustainability Indices

Dow Jones Sustainability Index

• 9th Most sustainable bank in the world



Bloomberg GEI

• 1st in the world in gender equality

>> WIDELY RECOGNISED AS A LEADER IN INNOVATION



Global Finance

- Best Digital Bank in Individual Banking in Spain 2021
- Best Retail Banking Mobile App in Western Europe in 2021
- Most Innovative Private Bank in Western Europe 2022



Global Finance

• Best Innovation in Cash Management - 2021



EFMA-Accenture

· Most Innovative Bank of the World 2021



PWM (FT Group)

• Best Private Bank in Big Data Analytics and Artificial Intelligence in Europe – 2021



Celent

 Mortgage Loan Model Bank of the Year 2021



>> RECOGNITION AS A PREMIUM AND INNOVATIVE BRAND



Cinco Estrellas

• Best Brand - 2021 Large Banks Category



Reader's Digest

• Trusted Banking Brand in Portugal – 2021



Superbrands

• 2021 Brand of Excellence



Global Finance

· Recognition for best cash and treasury management in 2021



PWM (FT Group)

• Best Private Bank in Europe for the use of digitisation to improve the manager-customer relationship



Jornal de Negócios

• National Recognition for Sustainability in 2021 (Equality and Diversity category)



















>> ESG CRITERIA - ENVIRONMENTAL

Indicators	2021	Page
VidaCaixa: exposure to sustainable bonds	\bigotimes	>>> 42
VidaCaixa: exposure to portfolios considered intensive in CO ₂ emissions	2.97%	>>> 42
Loans referenced to sustainability variables	\otimes	>>> 46
Green loans >>>	\otimes	>>> 46
Renewable energy >>>		>>> 47
Financing of energy efficient buildings		>>> 47
EcoFinancing >>>	⊘ / ₃	>>> 47
BPI: environmental sustainability	\leq	>>> 47
Green bond issuance	\otimes	>>> 49
Main impacts of green bonds	\otimes	>>> 49
Participation in green and sustainable bond placements	\otimes	>>> 49
Number of applications assessed (DCGRMA, CARs and BPI) according to the Environmental Risk Management Policy >>>	9,260	>>> 50
Equator Principles >>>		>>> 50
Environmental Management Plan		>>> 51
Total emissions >>>	24,886 t CO ₂ eq	>>> 52
Emissions per employee >>>>	0.49	>>> 52
% total emissions offset	100%	>>> 52
Operational carbon footprint >>>>		>>> 52
Monitored branches >>>	685	>>> 53
Remotely managed stores	410	>>> 53
Reduction in electricity consumption since 2015	-24.4%	>>> 53
Consumption of renewable energy	99.21%	>>> 53
Recycled paper consumed >>>>	96.7%	>>> 53
Consumption of recycled paper vs 2020	-8%	>>> 53
Water consumption per employee >>>	11.89 m³	>>> 53













Indicators		2021	Page
% permanent contracts – CaixaBank	>>>	99.80%	>>> 7
% permanent contracts – BPI	>>>	99.80%	>>> 7
Incorpora: no. of job placements	>>>	480	>>> 7
Total employees – CaixaBank	>>>	41,602	>>> 7;21
% male employees – CaixaBank	>>>	44.0%	>>> 7;21
% female employees – CaixaBank	>>>	56.0%	>>> 7;21
Total employees – BPI	>>>	4,462	>>> 7;21
% male employees – BPI	>>>	42.9%	>>> 7;21
% female employees – BPI	>>>	57.1%	>>> 7;21
Jobs created by supporting entrepreneurs through MicroBank	>>>	17,007	>>> 7;38
New businesses started up with the support of microcredits	>>>	6,672	>>> 7;38
Total branches – Spain	>>>	4,966	>>> 9
Retail branches – Spain	>>>	4,615	>>> 9
Corporate Banking branches – Spain	>>>	208	>>> 9
Private Banking branches – Spain	>>>	127	>>> 9
Institutional Banking branches – Spain	>>>	15	>>> 9
Corporate Banking branches – Spain	>>>	1	>>> 9
Total branches – Portugal	>>>	348	>>> 9
Retail branches – Portugal	>>>	297	>>> 9
Corporate Banking branches – Portugal	>>>	29	>>> 9
Premier/Private Banking branches – Portugal	>>>	22	>>> 9
Spanish towns and cities where CaixaBank is present	>>>	2,234	>>> 9
Number of citizens who have a branch in their town or city (Spain)	>>>	92%	>>> 9
Presence in towns with more than 5,000 residents in Spain	>>>	99%	>>> 9
Number of Spanish towns in which CaixaBank is the only bank	>>>	420	>>> 9









Indicators	2021	Page
Presence in towns with more than 5,000 residents in Portugal	63 %	>>> 9
Retail branches in Spain by autonomous community		>>> 10
STORE branches and centres >>>	608	>>> 10
ALL-IN-ONE branches and centres >>>	4	>>> 10
Rural branches in towns with <10,000 inhabitants	1,650	>>> 10
Towns served by mobile 'Branch-buses'	426	>>> 10
ATMs in Spain	13,008	>>> 11
ATMs in Portugal	1,418	>>> 11
Representative offices >>>	18	>>> 11
International branches >>>	6	>>> 11
ATMs throughout Spain featuring facial recognition technology	142	>>> 11
ATMs to be installed in towns at risk of financial exclusion in the Valencian Community	135	>>> 11
Entrepreneur Awards XXI (DayOne)		>>> 15
Experience Index	86.3	>>> 17
Loyal customers >>>	34.90%	>>> 17
Net Promoter Score	54.20%	>>> 17
BPI Experience Index – Retail Customers	91.4	>>> 17
Customer experience – users contacted >>>>	10,034,005	>>> 17
Complaints received (Customer Service Department)		>>> 18
Management of claims (Customer Service Department)		>>> 18
Aula Programme >>>>		>>> 20;25
Total CaixaBank Group employees >>>	49,762	>>> 21
% male employees – CaixaBank Group	44.50%	>>> 21
% female employees – CaixaBank Group	55.50%	>>> 21
Executive positions filled internally at CaixaBank >>>	99.90%	>>> 21













Set of indicators related to the corresponding available on the page indicated.	j area
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Indicators		2021	Page
CaixaBank Group workforce adhered to a collective agreement	>>>	100%	>>> 21
Employees with disabilities at CaixaBank Group	>>>	588	>>> 21
Gender pay gap at CaixaBank Group	>>>	1.05 %	>>> 21
Women holding management positions at CaixaBank	>>>	41.3 %	>>> 21;32
Women Board members	>>>	40.0%	>>> 21;32
Investment in training at CaixaBank	>>>	>€12 M	>>> 22
Training hours	>>>	3,943,021	>>> 22
Online training	>>>	98.20%	>>> 22
Hours of training per employee	>>>	81.8	>>> 22
CaixaBank employees certified in MiFID II	>>>	32,088	>>> 22
CaixaBank professionals certified in the Mortgage Law	>>>	30,664	>>> 22
CaixaBank employees with variable remuneration linked to quality of service	>>>	98.80%	>>> 22
CaixaBank employees to have completed ESG (Environmental, Social and Governance) training	>>>	27,854	>>> 22
Much to do	>>>		>>> 25
imagin: financial tips for young people	>>>	\otimes	>>> 25
elBulliFoundation	>>>		>>> 25
CaixaBankResearch	>>>		>>> 26
CaixaBank Chair at IESE Business School	>>>		>>> 26
CaixaBankTalk	>>>		>>> 26
Volunteering	>>>		>>> 26;30
Social Action with allies	>>>		>>> 27
GAVI, the Vaccine Alliance	>>>		>>> 28
BPI social activities	>>>		>>> 29
Own social activities	>>>		>>> 30
Employees with disabilities in 2021	>>>	588	>>> 31
Equality Plan: agreement with union representatives	>>>	100%	>>> 32
Accessible CaixaBank branches	>>>	86%	>>> 34









Indicators	2021	Page
Branches made barrier-free in 2021 >>>>	16	>>> 34
Accessible ATMs in Spain	100%	>>> 34
ATMs with help videos in sign language in Spain	100%	>>> 34
Social housing		>>> 35
SACH		>>> 35
MicroBank: projects supported by microcredits and other loans with social impact	107,222	>>> 37
MicroBank: total volume of microcredits	€953 M	>>> 37
MicroBank: active collaborators	270	>>> 37
Microcredits for Families >>>	\otimes	>>> 38
Microcredits for Businesses >>>		>>> 38
Jobs created per microcredit >>>	0.87	>>> 38
Other financing with social impact		>>> 39
Social accounts / integration accounts >>>	211,432	>>> 40
Socially Responsible Investment Project: amount raised for different social causes	€1.3 M	>>> 45
Issuance of social bonds		>>> 48
Main impacts of social bonds >>>		>>> 48
CaixaBank digital retail customers	73.10%	>>> 55
Digital penetration in Spain >>>	40.00%	>>> 55
Digital customers in BPI Net	51.10 %	>>> 55
Digital customers >>>	10.5 M	>>> 55
Fully digital customers	14.3 %	>>> 55
Omnichannel customers >>>	85.7 %	>>> 55
Website customers >>>	9%	>>> 55
Mobile banking customers >>>	53.8%	>>> 55
Mobile banking+Website customers >>>	39.1%	>>> 55
Margin of omnichannel customers compared to physical customers	72%	>>> 55
Average loyalty of the omnichannel customer compared to the physical customer >>>	47.40 %	>>> 55



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Indicators	2021	Page
Customers connecting daily >>>	3 M	>>> 55
Volume of purchases made using mobile phone >>>	1.15 M	>>> 55
Cards downloaded to mobile phone	3.8 M	>>> 55
Points of sale >>>	713,243	>>> 55
Bizum customers >>>	3 M	>>> 55
Pension plans marketed through digital channels >>>	31.00%	>>> 55
Mutual funds and portfolios marketed through digital channels	28.00%	>>> 55
Cards marketed through digital channels	12.00%	>>> 55
InTouch: customers	2.3 M	>>> 56
imagin: customers	3.7 M	>>> 56
imagin: imaginPlanet and imaginChangers initiatives	\Diamond	>>> 56











Indicators	2021	Page
Direct and indirect contribution to Spain's GDP	€11.519 M	>>> 6
Direct and indirect contribution to Spanish GDP as a %	0.96%	>>> 6
Direct and indirect contribution to Portuguese GDP	€913 M	>>> 6
Direct and indirect contribution to Portuguese GDP as a %	0.43 %	>>> 6
Gross Value Added of CABK to the financial and insurance sector	17.00%	>>> 6
Gross Value Added of BPI to the financial and insurance sector	6.80%	>>> 6
Taxes paid and collected (Spain)	€4,074 M	>>> 6
Group taxes paid and collected from third parties	€5,226 M	>>> 6
Deposit Guarantee Fund contribution	€396 M	>>> 6
Contribution to the Single Resolution Fund	€181 M	>>> 6
Extraordinary contribution to the banking sector (Portugal)	€22 M	>>> 6
Taxes collected on behalf of third parties	€1,820 M	>>> 6
Indirect taxes	€687 M	>>> 6
Social security contributions paid by the Company	€672 M	>>> 6
Direct taxes	€895 M	>>> 6
Jobs created through purchasing from suppliers – Spain	57,108	>>> 7;23
Jobs created through purchasing from suppliers – Portugal	6,738	>>> 7;23
Customer funds – Spain	€619,971 M	>>> 12
Total assets – Spain	€680,036 M	>>> 12
Loans and advances to customers – Spain	€352,951M	>>> 12
Business shares in Spain		>>> 12
Market share – Portugal		>>> 12
Hard indicators for Individual Banking		>>> 13
Hard indicators for Premier Banking		>>> 13
Hard indicators for Business and Entrepreneurs		>>> 13
Hard indicators for Private Banking		>>> 14
Hard indicators for CIB & International Banking	\emptyset	>>> 14





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Indicators		2021	Page
Hard indicators for Business Banking	>>>		>>> 14
Hard indicators for AgroBank	>>>		>>> 15
CaixaBank Group customers	>>>	20.7 M	>>> 17
CaixaBank customers	>>>	18.9 M	>>> 17
BPI customers	>>>	1.8 M	>>> 17
Penetration among individual customers in Spain	>>>	43.00%	>>> 17
Penetration – Main bank for individual customers	>>>	32.00%	>>> 17
Percentage interest Free float for management purposes	>>>	53.70%	>>> 19
Percentage interest – "la Caixa" Banking Foundation	>>>	30%	>>> 19
Percentage interest – FROB	>>>	16.10 %	>>> 19
Percentage of securities held in treasury, by directors, and other shareholders with Board representation	>>>	0.10 %	>>> 19
Free float – international institutional investors	>>>	57.7%	>>> 19
Free float – national institutional investors	>>>	12.6%	>>> 19
Free float – non-controlling interests	>>>	28%	>>> 19
Free float – employees	>>>	1.7 %	>>> 19
Shareholders	>>>	663,457	>>> 19
Market capitalisation	>>>	€19,441 M	>>> 19
Interim	>>>	€0.1463/share	>>> 19
Payout ratio	>>>	50%	>>> 19
Shareholders informed monthly via the Shareholder Newsletter	>>>	>230,000	>>> 20
Shareholders connected to virtual corporate events	>>>	2,891	>>> 20
Shareholder Advisory Committee members	>>>	12	>>> 20
Free float in the hands of foreign institutional investors	>>>	82%	>>> 20
Meetings with investors at roadshows and conferences	>>>	406	>>> 20
Analysts that monitor the CaixaBank share and provide personalised attention	>>>	32	>>> 20
Analyst reports on CaixaBank published, including sector reports	>>>	344	>>> 20
CaixaBank wages and salaries	>>>	€2,790 M	>>> 22









Indicators	2021	Page
CaixaBank Group suppliers	3,390	>>> 23
Amount invoiced by suppliers to CaixaBank Group	€2,979 M	>>> 23
Local suppliers in Spain	97%	>>> 23
Average payment period to suppliers	22.1	>>> 23
Suppliers to have undergone the approval process in 2021	882	>>> 23
Volume awarded to Special Employment Centres >>>	€7.3 M	>>> 23
Processes traded via electronic trading	851	>>> 23
Electronic trading volume	€636 M	>>> 23
Suppliers with certified environmental management systems or ISO 14001 certified	1,402	>>> 24
Audits performed including all procurement categories	30	>>> 24
VidaCaixa: assets of CaixaBank customers under management	€106,032 M	>>> 41
VidaCaixa: premiums and contributions marketed	€10,059 M	>>> 41
VidaCaixa: benefits paid	€4,216 M	>>> 41
VidaCaixa: market share of total life insurance sector in Spain	33.90%	>>> 41
VidaCaixa: market share of pension plans in Spain	33.90%	>>> 41
VidaCaixa: assets of Portuguese customers under management	€7,978 M	>>> 41
VidaCaixa: market share in life insurance in Portugal	12.3 %	>>> 41
VidaCaixa: customer distribution – Spain+Portugal		>>> 41
VidaCaixa: Investments that take ESG criteria into account	100 %	>>> 42
VidaCaixa: % of assets with high sustainability rating according to SFDR >>>	47.2 %	>>> 42
VidaCaixa: volume of assets with high sustainability rating according to SFDR >>>	€22,165 M	>>> 42
VidaCaixa: equity distribution of products under SFDR (pension plans in Spain)		>>> 42
VidaCaixa: Proxy Voting		>>> 42
VidaCaixa: Engagement		>>> 42
CaixaBank Asset Management: market share of mutual funds in Spain	24.50%	>>> 43
CaixaBank Asset Management: assets under management – Spain	€84,507 M	>>> 43
CaixaBank Asset Management: discretionary portfolio management – Spain	€44,164 M	>>> 43



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Indicators		2021	Page
CaixaBank Asset Management: market share of mutual funds in Portugal	>>>	17.20%	>>> 43
CaixaBank Asset Management: assets under management in Portugal	>>>	€7,959 M	>>> 43
CaixaBank Asset Management: discretionary portfolio management in Portugal	>>>	€4,090 M	>>> 43
CaixaBank Asset Management: assets under management in Luxembourg	>>>	€967 M	>>> 43
CaixaBank Asset Management: women fund managers out of total	>>>	39.80%	>>> 43
CaixaBank Asset Management: Investments that take ESG criteria into account	>>>	100,00%	>>> 44
CaixaBank Asset Management: asset distribution under SFDR (Spain)	>>>		>>> 44
CaixaBank Asset Management: asset distribution under SFDR (Portugual)	>>>	$ \swarrow $	>>> 44
CaixaBank Asset Management: exposure to sustainable bonds	>>>		>>> 44
CaixaBank Asset Management: Proxy voting	>>>	$ \swarrow $	>>> 44
CaixaBank Asset Management: Engagement	>>>	\otimes	>>> 44
Reputational Risk Support Service (RRSS)	>>>		>>> 50
Card turnover	>>>	€64,214 M	>>> 55
Invested in CaixaBank Group information security	>>>	>€50 M	>>> 57
Main information security indicators	>>>		>>> 57
CaixaBank Group investment in development and technology	>>>	€1,265 M	>>> 58
Main efficiency and digitalisation indicators	>>>		>>> 58
Sustainability governance	>>>		>>> 60
Main ethics and integrity policies	>>>		>>> 61
Main committees	>>>		>>> 62
Whistleblowing Channel	>>>		>>> 63
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Sustainability indexes and ratings	>>>		>>> 66
Sustainable Development Goals	>>>		>>> 68
Materiality study and SDGs	>>>		>>> 74
Awards and accolades in 2021	>>>		>>> 75